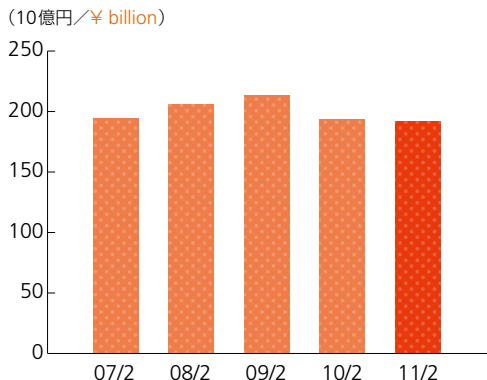
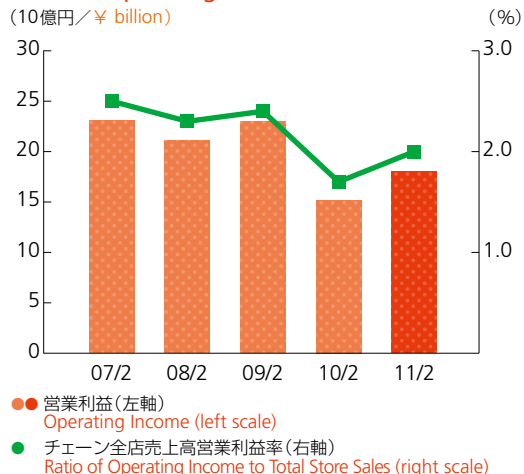


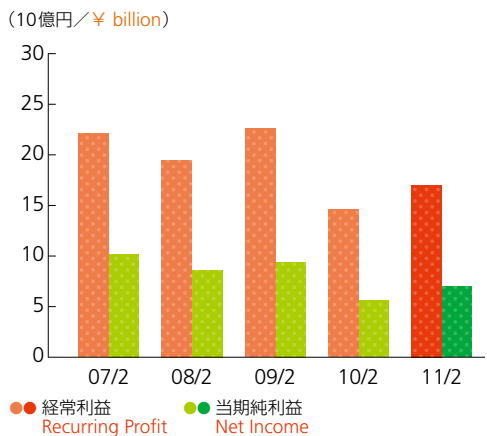
営業総収入
Total Operating Revenue



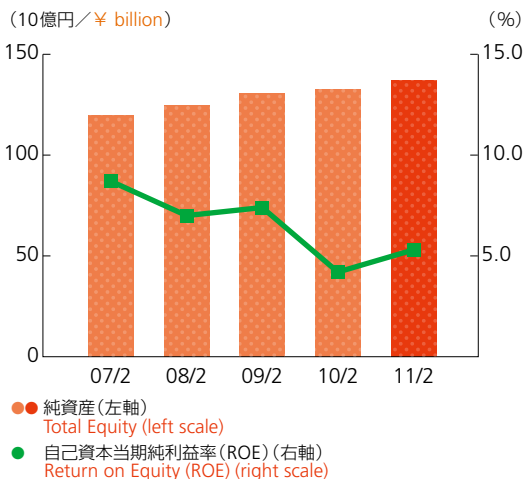
営業利益 / チェーン全店売上高営業利益率
Operating Income /
Ratio of Operating Income to Total Store Sales



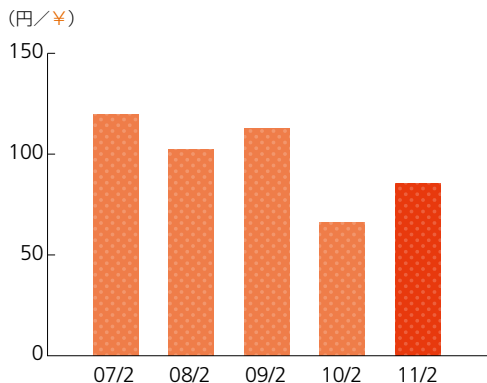
経常利益 / 当期純利益
Recurring Profit / Net Income



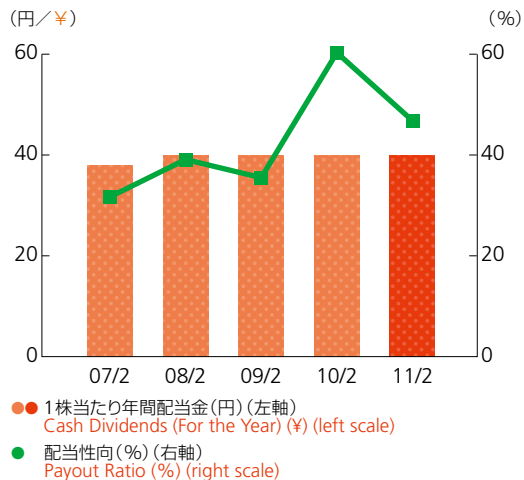
純資産 / 自己資本当期純利益率 (ROE)
Total Equity / Return on Equity (ROE)



1株当たり当期純利益
Net Income per Share



1株当たり年間配当金 / 配当性向
Cash Dividends (For the Year) / Payout Ratio



連結ハイライト CONSOLIDATED HIGHLIGHTS

連結 サークルKサンクス/シーアンドエス Circle K Sunkus/C&S (Consolidated)

会計年度	Fiscal years ended	2002/2	2003/2	2004/2
チェーン全店売上高	Total store sales	860,441	891,889	902,247
単体	Non-consolidated	860,441	891,889	883,894
連結子会社	Consolidated subsidiaries	-	-	18,353
既存店売上高前年比(%)	Year-on-year change in existing store sales (%)	(0.6)	(2.0)	(4.5)
営業総収入	Total operating revenue	153,889	158,313	169,501
営業総利益	Operating gross profit	119,219	122,731	127,747
営業利益	Operating income	24,545	24,168	22,435
経常利益	Recurring profit	23,378	23,574	19,701
当期純利益	Net income	11,304	11,490	7,651
設備投資	Capital expenditure	23,203	19,793	15,839
減価償却費および償却費	Depreciation and amortization	10,573	10,070	9,932
営業活動によるキャッシュ・フロー	Cash flows from operating activities	28,925	25,674	27,506
投資活動によるキャッシュ・フロー	Cash flows from investing activities	(19,683)	(18,854)	(10,049)
財務活動によるキャッシュ・フロー	Cash flows from financing activities	(3,245)	(6,540)	(4,093)
現金及び現金同等物の期末残高	Cash and cash equivalents at end of year	39,113	39,392	52,756
会計年度末	At year-end			
総資産	Total assets	188,564	194,487	204,873
純資産	Total equity	97,398	106,083	110,945
1株当たり指標	Per share indicators			
1株当たり当期純利益(円)	Net income (¥)	131.2	132.3	87.8
1株当たり年間配当金(円)	Cash dividends (For the year) (¥)	30.0	32.0	32.0
1株当たり純資産(円)	Total equity (¥)	1,130.4	1,230.2	1,286.7
財務指標	Financial indicators			
自己資本当期純利益率(ROE)(%)	Return on equity (ROE) (%)	11.6	11.3	7.1
総資本事業利益率(ROA)(%)	Return on assets (ROA) (%)	13.7	12.8	11.4
配当性向(%)	Payout ratio (%)	22.9	24.2	36.5
店舗データ	Stores data			
期末店舗数(連結)	Stores at year-end (consolidated)	4,721	4,967	5,008
出店	Stores opened	409	418	373
閉店	Stores closed	177	172	496
純増減	Net change	+232	+246	-123
期末店舗数(単体)	Stores at year-end (non-consolidated)	4,721	4,967	4,851
出店	Stores opened	409	418	360
閉店	Stores closed	177	172	476
純増減	Net change	+232	+246	-116
期末店舗数(連結子会社計)	Stores at year-end (consolidated subsidiaries)	-	-	157
出店	Stores opened	-	-	13
閉店	Stores closed	-	-	20
純増減	Net change	-	-	-7

- 注: 1. 各決算期の対象となる連結子会社についてはP.26をご覧ください。
2. 2002年2月期、2003年2月期および2004年2月期における連結主体は持株会社シーアンドエスのため、チェーン全店売上高および期末店舗数の単体欄には、サークルKとサンクスの合算値を記載しています。
3. 既存店売上高前年比は単体ベースのため、エリアフランチャイザーの数値は含まれていません。

(単位:百万円/¥ million)

2005/2	2006/2	2007/2	2008/2	2009/2	2010/2	2011/2
933,521	919,824	911,281	902,423	940,232	902,318	923,185
907,407	898,741	872,844	860,041	890,856	852,154	855,010
26,113	21,082	38,437	42,382	49,375	50,163	68,174
(0.9)	(3.3)	(3.3)	(1.8)	+4.1	(5.6)	(1.4)
176,843	184,190	194,392	206,373	213,398	194,142	192,304
132,099	133,259	134,033	135,758	138,285	129,782	133,120
24,384	25,785	23,113	21,095	23,009	15,199	18,571
23,625	25,031	22,110	19,470	22,566	14,607	17,477
12,654	11,498	10,237	8,579	9,435	5,554	7,165
17,056	17,466	21,219	20,705	26,358	18,322	16,867
8,075	7,426	6,694	6,729	7,887	10,372	11,678
12,033	27,210	19,701	21,262	22,525	15,921	27,302
(10,783)	(13,229)	(15,209)	(15,791)	(22,731)	(10,895)	(8,323)
(2,864)	(3,998)	(9,856)	(4,168)	(3,640)	(4,631)	(6,540)
58,820	68,803	64,957	66,763	62,916	63,499	75,938
201,055	211,767	212,377	218,821	222,305	224,843	240,027
110,043	118,392	119,883	124,631	130,656	132,831	136,672
146.2	132.8	119.9	102.4	112.7	66.3	85.6
36.0	38.0	38.0	40.0	40.0	40.0	40.0
1,276.6	1,373.6	1,431.3	1,487.7	1,560.0	1,586.0	1,631.9
11.4	10.1	8.7	7.0	7.4	4.2	5.3
12.3	12.7	11.2	10.1	10.8	7.1	8.2
24.6	28.2	31.7	39.1	35.5	60.3	46.8
5,271	5,300	5,369	5,238	5,263	5,302	5,445
362	348	328	339	312	316	325
238	319	386	488	287	277	282
+124	+29	-58	-149	+25	+39	+43
5,128	5,154	5,104	4,929	4,939	4,958	5,001
346	335	307	284	265	285	301
223	309	357	459	255	266	258
+123	+26	-50	-175	+10	+19	+43
143	146	265	309	324	344	444
16	13	21	55	47	31	24
15	10	29	29	32	11	24
+1	+3	-8	+26	+15	+20	0

Notes: 1. Please see page 27 for details on consolidated subsidiaries in each fiscal year.

2. In the fiscal years ended February 28, 2002 and 2003, and February 29, 2004, holding company C&S Co., Ltd. was the Group's parent company. Accordingly, total store sales and the number of stores at year-end on a non-consolidated basis are the sums of corresponding figures for Circle K and Sunkus.

3. The year-on-year change in existing store sales is shown on a non-consolidated basis, and thus excludes figures for area franchisers.