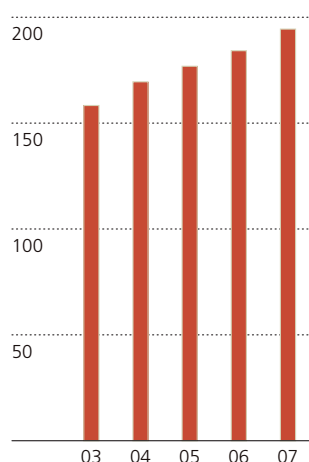
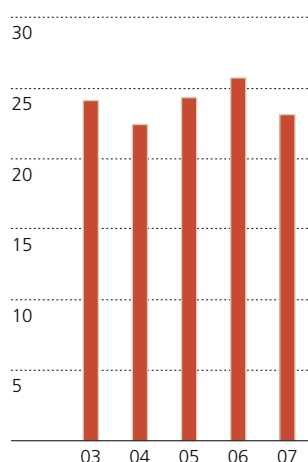


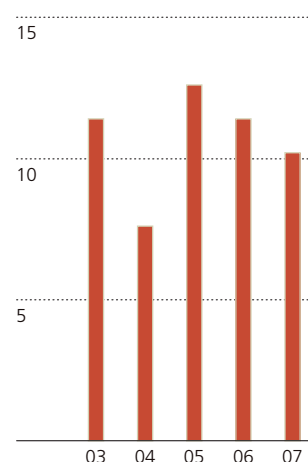
営業総収入
OPERATING REVENUE
(10億円/¥ billion)



営業利益
OPERATING INCOME
(10億円/¥ billion)



当期純利益
NET INCOME
(10億円/¥ billion)



DOWN LOAD 連結 サークルKサンクス/シーアンドエス Circle K Sunkus/C&S (Consolidated)

(単位:百万円/¥ million)

決算期	Fiscal years ended	2003/2	2004/2	2005/2	2006/2	2007/2
成長性	Growth Trends					
チェーン全店売上高	Total store sales	891,889	902,247	933,521	919,824	911,281
前期比伸び率(%)	Year-on-year change (%)	3.7	1.2	3.5	-1.5	-0.9
営業総収入	Operating revenue	158,313	169,501	176,843	184,190	194,392
前期比伸び率(%)	Year-on-year change (%)	2.9	7.1	4.3	4.2	5.5
営業総利益	Operating gross profit	122,731	127,747	132,099	133,259	134,033
前期比伸び率(%)	Year-on-year change (%)	2.9	4.1	3.4	0.9	0.6
営業利益	Operating income	24,168	22,435	24,384	25,785	23,113
前期比伸び率(%)	Year-on-year change (%)	-1.5	-7.2	8.7	5.7	-10.4
経常利益	Recurring profit	23,574	19,701	23,625	25,031	22,110
前期比伸び率(%)	Year-on-year change (%)	0.8	-16.4	19.9	6.0	-11.7
当期純利益	Net income	11,490	7,651	12,654	11,498	10,237
前期比伸び率(%)	Year-on-year change (%)	1.6	-33.4	65.4	-9.1	-11.0
減価償却費および償却費	Depreciation and amortization	-	-	-	7,426	6,694
キャッシュ・フロー	Cash flows	-	-	-	18,924	16,931
設備投資	Capital expenditure	-	-	-	17,466	21,219

注: 1. チェーン全店売上高とは、本体における加盟店および自営店の売上高合計額です。

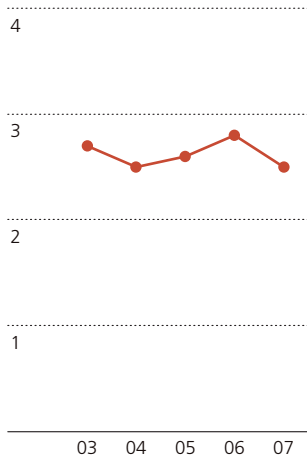
2. キャッシュ・フロー = 当期純利益 + 減価償却費および償却費

Notes: 1. Total store sales is the sum of net sales of franchised and Company-owned stores.

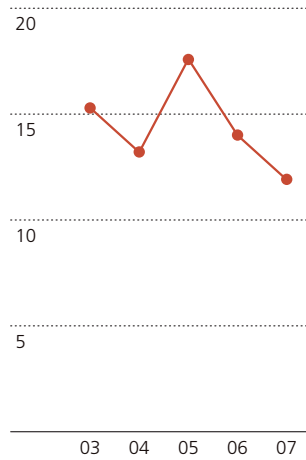
2. Cash flows = Net income + Depreciation and amortization



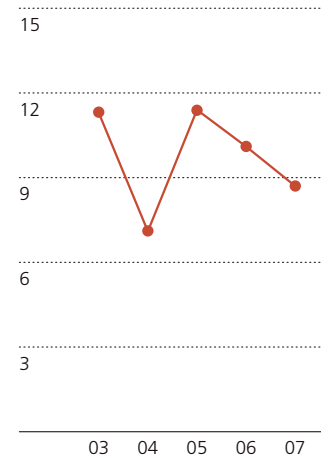
チェーン全店売上高利益率
RATIO OF OPERATING INCOME
TO TOTAL STORE SALES
(%)



営業総収入営業利益率
RATIO OF OPERATING INCOME
TO OPERATING REVENUE
(%)



自己資本当期純利益率
RETURN ON EQUITY (ROE)
(%)



DOWN 連結 サークルKサンクス/シーアンドエス Circle K Sunkus/C&S (Consolidated) (単位:百万円/¥ million)

決算期	Fiscal years ended	2003/2	2004/2	2005/2	2006/2	2007/2
収益性 Profitability						
チェーン全店売上高営業利益率 (%)	Ratio of operating income to total store sales (%)	2.7	2.5	2.6	2.8	2.5
営業総収入営業利益率 (%)	Ratio of operating income to operating revenue (%)	15.3	13.2	17.6	14.0	11.9
営業総収入経常利益率 (%)	Ratio of recurring profit to operating revenue (%)	14.9	11.6	17.0	13.6	11.4
総資本事業利益率 (%)	Return on assets (ROA) (%)	12.8	11.4	12.3	12.7	11.2
自己資本当期純利益率 (%)	Return on equity (ROE) (%)	11.3	7.1	11.4	10.1	8.7
総資本回転率 (回)	Total asset turnover (times)	0.83	0.85	0.68	0.89	0.92
営業総収入販管費率 (%)	Ratio of selling, general and administrative expenses to operating revenue (%)	62.3	62.1	77.7	58.3	57.1
生産性 Productivity						
従業員1人当たり営業総収入(千円)	Operating revenue per employee (¥ thousand)	82,800	87,779	70,996	98,994	103,815
従業員1人当たり営業利益(千円)	Operating income per employee (¥ thousand)	12,641	11,619	12,489	13,578	12,344
期末従業員数(人)	Employees at year-end	1,900	1,962	1,943	1,855	1,890
財政状態 Financial Position						
総資産	Total assets	194,487	204,873	201,055	211,767	212,377
流動資産	Current assets	61,237	75,230	80,962	92,044	88,511
固定資産	Fixed assets	133,250	129,642	120,093	119,722	123,865
純資産	Total equity	106,083	110,945	110,043	118,392	119,883
自己資本比率 (%)	Shareholders' equity ratio (%)	54.5	54.2	54.7	55.9	56.4

注: 1. 総資本事業利益率 = (営業利益 + 受取利息および配当金) / 総資本(期中平均) × 100
 2. 自己資本当期純利益率 = 当期純利益 / 自己資本(期中平均) × 100
 3. 総資本回転率 = 営業総収入 / 総資本(期中平均)
 4. 従業員1人当たり指標は、期中平均従業員数に基づき算出しております。
 5. 自己資本比率 = 自己資本(期末) / 総資本(期末) × 100

Notes: 1. ROA = (Operating income + Interest and dividend income) / Total assets (Yearly average) x 100
 2. ROE = Net income / Shareholders' equity (Yearly average) x 100
 3. Total asset turnover = Operating revenue / Total assets (Yearly average)
 4. Per employee statistics are based on the average number of employees for each fiscal year.
 5. Shareholders' equity ratio = Shareholders' equity (Fiscal year-end) / Total assets (Fiscal year-end) x 100