

連結ハイライト CONSOLIDATED HIGHLIGHTS



連結 サークルKサンクス/シーアンドエス Circle K Sunkus/C&S (Consolidated)

(単位:百万円/¥ million)

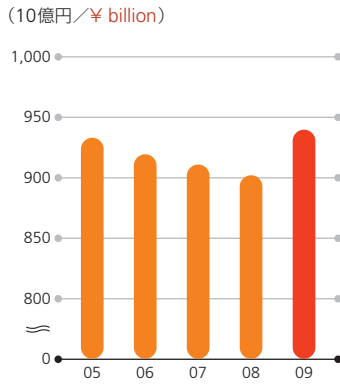
		2002/2	2003/2	2004/2	2005/2	2006/2	2007/2	2008/2	2009/2
会計年度	Fiscal years ended								
チェーン全店売上高	Total store sales	860,441	891,889	902,247	933,521	919,824	911,281	902,423	940,232
単体	Non-consolidated	860,441	891,889	883,894	907,407	898,741	872,844	860,041	890,856
連結子会社	Consolidated subsidiaries	–	–	18,353	26,113	21,082	38,437	42,382	49,375
既存店売上高前年比(%)	Year-on-year change in existing store sales (%)	-0.6	-2.0	-4.5	-0.9	-3.3	-3.3	-1.8	+4.1
営業総収入	Operating revenue	153,889	158,313	169,501	176,843	184,190	194,392	206,373	213,398
営業総利益	Operating gross profit	119,219	122,731	127,747	132,099	133,259	134,033	135,758	138,285
営業利益	Operating income	24,545	24,168	22,435	24,384	25,785	23,113	21,095	23,009
経常利益	Recurring profit	23,378	23,574	19,701	23,625	25,031	22,110	19,470	22,566
当期純利益	Net income	11,304	11,490	7,651	12,654	11,498	10,237	8,579	9,435
設備投資	Capital expenditure	23,203	19,793	15,839	17,056	17,466	21,219	20,705	26,358
減価償却費および償却費	Depreciation and amortization	10,573	10,070	9,932	8,075	7,426	6,694	6,804	7,887
営業活動によるキャッシュ・フロー	Cash flows from operating activities	28,925	25,674	27,506	12,033	27,210	19,701	21,262	22,525
投資活動によるキャッシュ・フロー	Cash flows from investing activities	-19,683	-18,854	-10,049	-10,783	-13,229	-15,209	-15,791	-22,731
財務活動によるキャッシュ・フロー	Cash flows from financing activities	-3,245	-6,540	-4,093	-2,864	-3,998	-9,856	-4,168	-3,640
会計年度末	Fiscal year-end								
総資産	Total assets	188,564	194,487	204,873	201,055	211,767	212,377	218,821	222,305
純資産	Total equity	97,398	106,083	110,945	110,043	118,392	119,883	124,631	130,656
1株当たり指標	Per share indicators								
1株当たり当期純利益(円)	Net income (¥)	131.2	132.3	87.8	146.2	132.8	119.9	102.4	112.7
1株当たり年間配当金(円)	Cash dividends (For the year) (¥)	30.0	32.0	32.0	36.0	38.0	38.0	40.0	40.0
財務指標	Financial indicators								
自己資本当期純利益率(ROE)(%)	Return on equity (ROE) (%)	11.6	11.3	7.1	11.4	10.1	8.7	7.0	7.4
総資本事業利益率(ROA)(%)	Return on assets (ROA) (%)	13.7	12.8	11.4	12.3	12.7	11.2	10.1	10.8
店舗データ	Stores data								
期末店舗数(店)	Stores at year-end (stores)	4,721	4,967	5,008	5,271	5,300	5,369	5,238	5,263
単体	Non-consolidated	4,721	4,967	4,851	5,128	5,154	5,104	4,929	4,939
連結子会社計	Consolidated subsidiaries	–	–	157	143	146	265	309	324

注: 1. 2002年2月期、2003年2月期および2004年2月期における連結主体は持株会社シーアンドエスのため、チェーン全店売上高および期末店舗数の単体欄には、サークルKとサンクスの合算値を記載しています。
2. 各決算期の対象となる連結子会社についてはP.18をご覧ください。

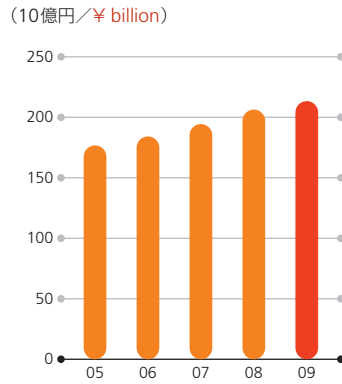
Notes: 1. In the fiscal years ended February 28, 2002 and 2003, and February 29, 2004, holding company C&S Co., Ltd. was the Group's parent company. Accordingly, total store sales and the number of stores at year-end on a non-consolidated basis are the sums of corresponding figures for Circle K and Sunkus.
2. Please see page 19 for details on consolidated subsidiaries in each fiscal year.



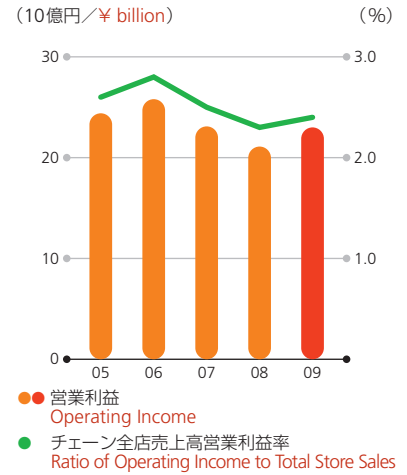
チェーン全店売上高
Total Store Sales



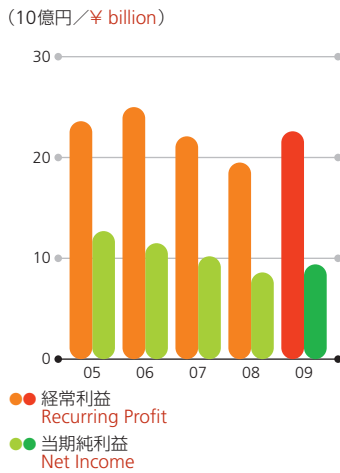
営業総収入
Operating Revenue



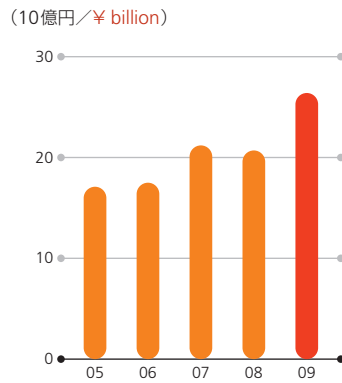
営業利益 /
チェーン全店売上高営業利益率
Operating Income /
Ratio of Operating Income to
Total Store Sales



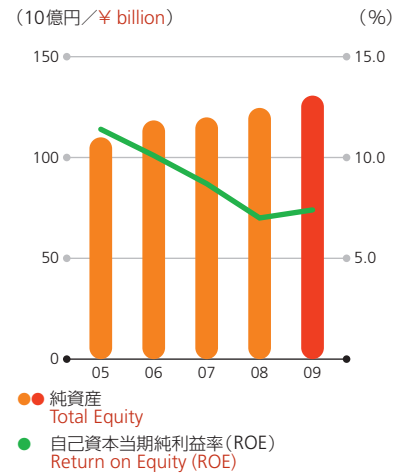
経常利益 / 当期純利益
Recurring Profit / Net Income



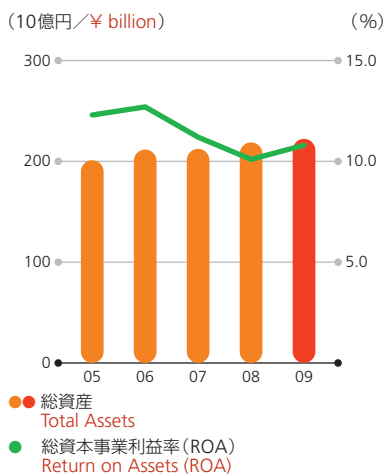
設備投資
Capital Expenditure



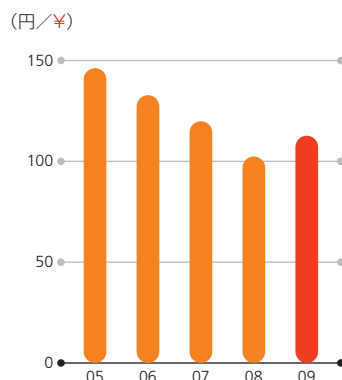
純資産 / 自己資本当期純利益率 (ROE)
Total Equity / Return on Equity (ROE)



総資産 / 総資本事業利益率 (ROA)
Total Assets / Return on Assets (ROA)



1株当たり当期純利益
Net Income Per Share



期末店舗数
Stores at Year-End

